

Introduction to Lean Manufacturing

Catalog No.	3109-0000
Category	Manufacturing and Engineering
Duration	15 Hours

Lesson 1: (Core): Defining Lean Manufacturing

Objectives

Defining Manufacturing

Manufacturing as a Competitive Advantage

Value and Waste

The Quest for Manufacturing Optimization

Defining Lean Manufacturing

Benefits of Lean Manufacturing

Lesson 2: (Core): Understanding Waste

Objectives

Understanding Waste

Classifications of Waste

The Three Wastes

The Seven Wastes

Identifying Wastes

Knowledge Check

Lesson 3: (Activity): Identifying Waste in a Workplace

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Lesson 4: (Core): Designing the Manufacturing Workplace

Objectives

The Importance of Workplace Design

Workspace Design Tools

The 5 S's

Mistake-proofing

Contact Methods

Counting Methods

Sequence Methods

Useful Technologies

Equipment Effectiveness Studies

Equipment Failures

Setup, Adjusting, and Startup Times

Idling and Minor Stopping

Reduced Speed

Defects in Operation

Equipment Suitability

Quantifying Overall Equipment Effectiveness

Visual Management and Control

Knowledge Check

Lesson 5: (Activity): Redesigning a Workstation

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Lesson 6: (Activity): Mistake-proofing

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Lesson 7: (Core): Fundamental Concepts in Lean

Objectives

One Piece Flow Manufacturing

Pull Scheduling

Level Production (Steady Flow)

Just-in-time Manufacturing

Work Cells

Knowledge Check

Lesson 8: (Core): Designing Lean Production Processes

Objectives

Value Stream Mapping

Redesigning the Process

Leveling Production – Example

Designing Factory Layout

Continual Improvement

Factors that Threaten Lean Success

Knowledge Check

Lesson 9: (Activity): Applying Lean to a Household Task

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Lesson 10: (Activity): Task Analysis and Design

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Lesson 11: (Core): Lean Production Scheduling Systems

Objectives

The Role of a Production Scheduling in a Lean Factory

A Simple Example

Kanban Signaling

Setting Kanban Sizes - Overview

Calculating Kanban Sizes for Supplied Parts and Materials

Calculating Kanban Sizes for Work-in-progress Parts

Calculating Kanban Bin Sizes for Finished Goods Stores

Advantages of Kanban Systems

Disadvantages of Kanban Systems

Knowledge Check

Lesson 12: (Core): Problem Solving Tools

Objectives

The Need for Problem Solving Tools

The Problem-solving Process

Step 1: Defining the Problem

Step 2: Generating Possible Solutions

Step 3: Selecting a Solution

Step 4: Implementing a Solution

Knowledge Check

Lesson 13: (Activity): Designing a Lean Production Process

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Post-Test